

Full Year Results 2021

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Full Year Results

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Chief Executive, Wood plc

Introduction

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Overview of 2021 performance

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Financial Review

Chief Financial Officer, Wood plc

Underlying financial results overview

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Revenue reflects decline in Projects business

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Reasons for our negative free casta filow in 202412B

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CEO Review

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Chief Executive, Wood Group

Contract mix across the Group

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David Kemp: t st rt t r ust ur r s
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