





Historic financial performance

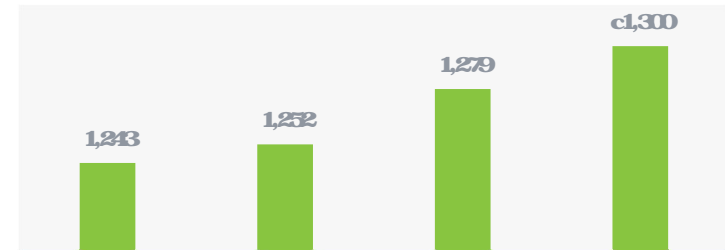
Reported revenues reflect flexibility and diverse sector focus

Reported margins impacted by performance on inherited fixed price US Government projects

Underlying historic margins > 7% on average

Sustainable margin performance at upper end of peer range and Wood business units

Anticipate strong earnings growth for E&S in 2018, margin c7%



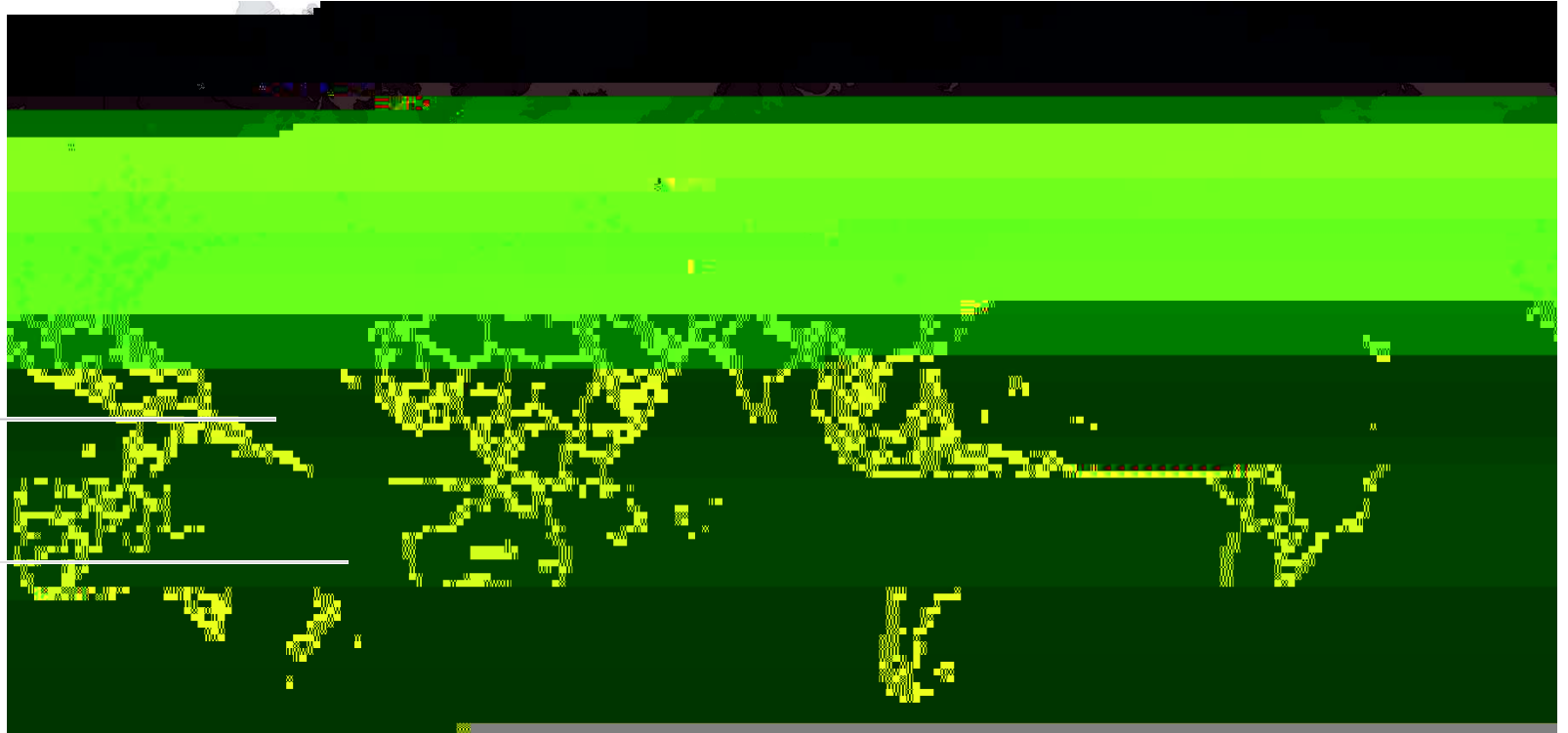


Well positioned in fragmented growth market of scale

US environmental [source: Engineering News Record]	Environmental legislation	market position > 200 competitors [source: Engineering News Record]
	Government agency spending	North American E&C (ARCOM, Jacobs, SNC-Lavalin)
	Industrial spending/ economic growth	Specialist E&I (Arcadis, Turner & Townsend, Stantec)



Our differentiation



Our service lines



Design, project/construction management, and operations support for both new and operating facilities



Extinguishing contamination liabilities by restoring and redeveloping properties. Includes decommissioning services for retired assets and facilities



Studies, design, and construction support for roads, rail, ports and airports, water/waste management



Studies of underground conditions for dams, levees, infrastructure, facilities, and associated materials testing

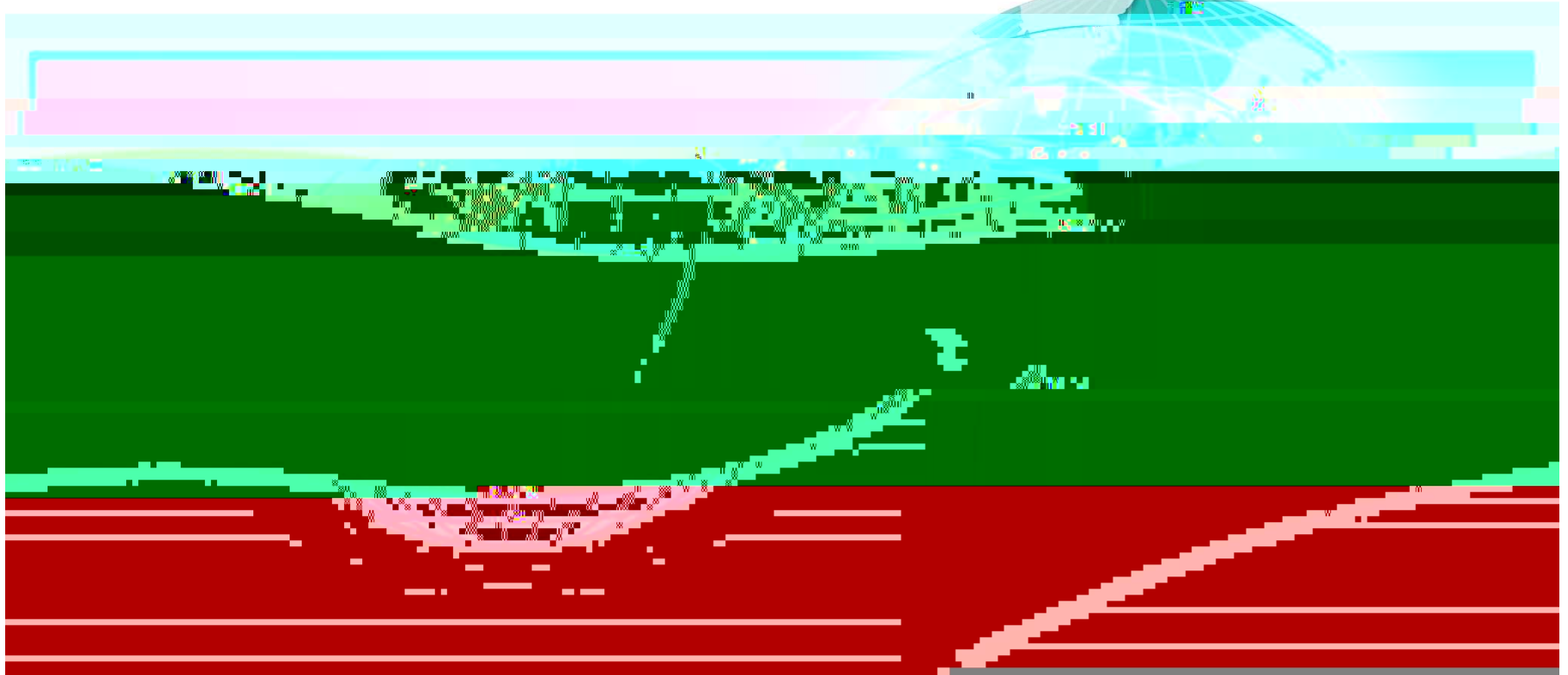


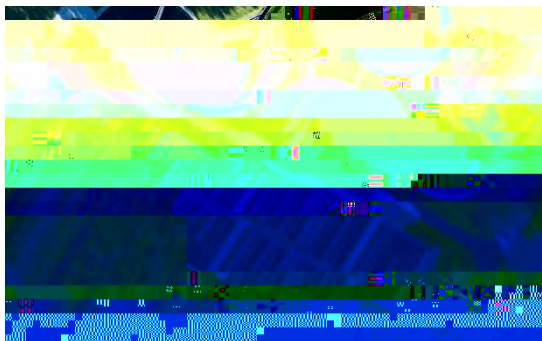
Evaluating natural resources and mitigating/monitoring environmental impacts



Monitoring, managing and maintaining regulatory compliance and license to operate








Environmental remediation

Groundwater Treatment System,
United States



PFAS from groundwater

of its kind pump and treat
system in the US

Environmental Remediation,
Zambia



with the local community
to perform remediation of waste oil
refining residuals in Africa

saved with innovative on site
testing techniques

Terminal Decommissioning and Remediation,
United States

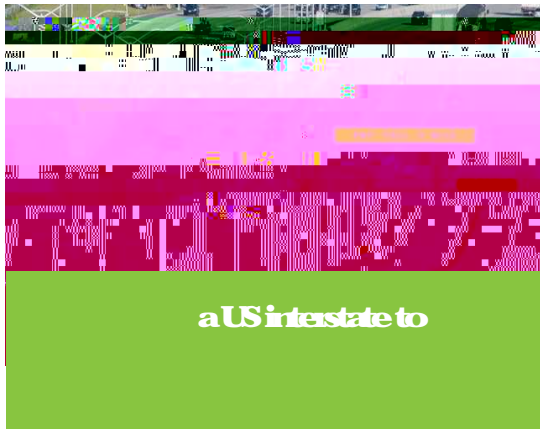


and
remediating one of the largest
marine terminals in the US

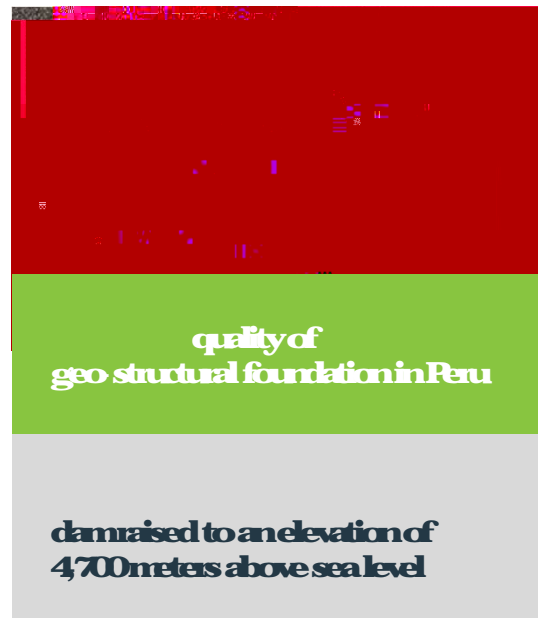
cubic yards of soil removed and 13
tank farms retired



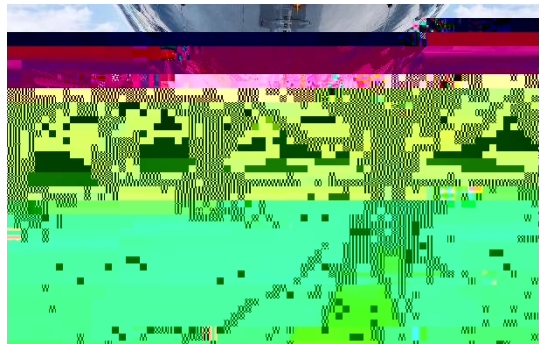
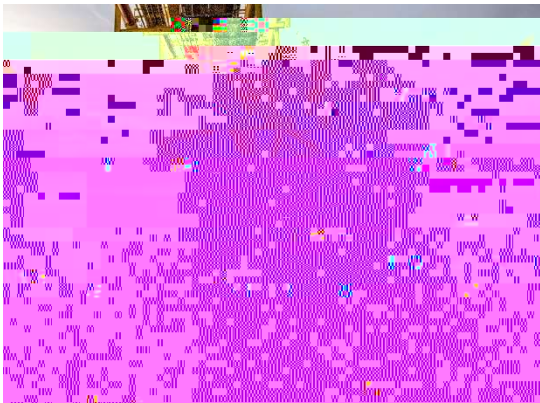
Public infrastructure



Geotechnical and materials



Environmental sciences and permitting & compliance



Revenue synergies



**Client relationship management,
consulting & preliminary design,
engineering support**

**Detailed design, procurement,
construction management,
commissioning/ qualification services**



**Client relationship management,
mine water treatment consulting &
design**

Civil construction



**Environmental permitting &
assessment**

Full-service engineering design



